ATTACHMENT 6 LETTERS OF SUPPORT

Letters of Support Private and Employed Physicians

Suzanne J. Przybyła, MBA Executive Director

Scott Hemmeter, CPA, MBA Chief Financial Officer

Diane Powell
Director of Clinical Services

Scherry Cusic, CPC
Director of Billing Services

Mid-Atlantic Nephrology Associates, P.A.

Navneet Ahuja, M.D.

Sarina Ahuja, M.D.

Akshay Amin, M.D.

Mary T. Behrens, M.D.

Anuradha Boddeti, M.D.

Eric M. Brown, M.D.

Nadia Chaudhri, M.D.

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Ping - Hsin Chen, M.D.

Jennifer L. Eras, M.D.

Robert A. Fuld, M.D.

Robert C. Greenwell, Jr., M.D.

Rao Khan, M.D.

Shahab A. Khan, M.D.

Leonid A. Klopouh, M.D.

Sonal Korgaonkar, M.D.

lbikunle O. Koya, M.D.

Ajay Kumar, M.D.

Vijay Kumar, M.D.

Tamil S. Kuppusamy, M.D.

Joel S. Lahn, M.D.

Shari T. Lewis, M.D.

Jia Liu, M.D.

Gerard M. Lowder, M.D.

. Ira N. Mandell, M.D.

Tin O. Maung, M.D.

Anita Pasumarthy, M.D.

Mary A. Pieprzak, M.D.

Jeffrey N. Posner, M.D.

Rudolf Pulimann, M.D.

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Bayinnah Shabazz, M.D.

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Kenneth B. Yim, M.D.

Stephen M. Zemel, M.D.

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Jennifer R. Pullmann, CRNP

Amanda Rothenbecker, CRNP

Tatiana G. Smirnova, CRNP

Heather Spoon, CRNP

Siga Vaskys, CRNP

Kevin R. McDonald

Chief. Certificate of Need

Maryland Health Care Commission

4160 Patterson Avenue

Baltimore, MD 21215

Dear Mr. McDonald:

This letter is written in full support of the application by MedStar Health to expand liver and kidney transplantation services to MedStar Franklin Square Medical Center in Baltimore. As a practicing nephrologist in the community, I am well-acquainted with the expertise of the MedStar Georgetown Transplant Institute and its physicians, and am confident in the capability of that staff to bring the same level of quality and expertise into the Baltimore region.

I particularly look forward to the opportunity to avail my patients of an expansion of a transplant program that can offer them access to two organ procurement networks, possibly shortening their waiting time to a life-saving liver transplant. Also, because kidney failure can be unfortunate sequelae of compromised liver function, it is also preferable that both of these programs be approved concurrently.

My patients also are aware of the substantial resources available at MGTI and would welcome the opportunity to have these services available in the state of Maryland, enabling greater continuity of care and follow up by their local providers as well as the opportunity to have family resources at hand.

Sincerely,

Sarina Ahuja, M.D.

Mid-Atlantic Nephrology Associates, P.A. Suzanne J. Przybyla, MBA Executive Director

Scott Hemmeter, CPA, MBA Chief Financial Officer:

Diane Powell Director of Clinical Services

Scherry Cusic, CPC Director of Billing Services

Navneet Ahuja, M.D.

Sarina Ahuja, M.D.

Kevin R. McDonald

Akshay Amin, M.D.

Chief, Certificate of Need

Mary T. Behrens, M.D.

Maryland Health Cre Commission

Anuradha Boddeti, M.D. 4160 Patterson Avenue

Eric M. Brown, M.D.

Baltimore, MD 21215

Nadia Chaudhri, M.D.

Ping - Hsin Chen, M.D.

Dear Mr. McDonald:

Jennifer L. Eras, M.D.

Robert A. Fuld, M.D.

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Robert C. Greenwell, Jr., M. Fransplantation services to MedStar Franklin Square Medical Center. I am well-aware of the full

Ebrahim Ipakchi, M.D.

capabilities of MedStar Georgetown Transplant Institute and am confident in the capability of

My patients are also aware of the substantial resources available at MGTI and would welcome

the opportunity to have these services available in a location closer to home, enabling greater

that staff to bring the same level of quality and expertise to our Baltimore community.

Transplant Institute at Franklin Square Hospital without reservation.

Shahab A. Khan, M.D. Leonid A. Klopouh, M.D.

Sonal Korgaonkar, M.D.

lbikunle O. Koya, M.D.

Ajay Kumar, M.D.

Sincerely,

lbikunie O. Kova. M.D

Mid-Atlantic Nephrology Associates, P

Tamil S. Kuppusamy, M.D.

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Jennifer R. Pullmann, CRNP

Tatiana G. Smirnova, CRNP

03/27/2017

continuity of care and follow up by their local providers. For these reasons, I support the approval of Certificate of Need for the opening of a Medstar Mid-Atlantic Septrology Associates, P.A.

Suzanne J. Przybyła, MBA Executive Director

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Kevin R. McDonald

Chief, Certificate of Need

Maryland Health Care Commission

4160 Patterson Avenue

Baltimore, MD 21215

Dear Mr. McDonald:

This letter is written in full support of the application by MedStar Health to expand liver and kidney transplantation services to MedStar Franklin Square Medical Center in Baltimore. As a practicing nephrologist in the community, I am well-acquainted with the expertise of the MedStar Georgetown Transplant Institute and its physicians, and am confident in the capability of that staff to bring the same level of quality and expertise into the Baltimore region. I have multiple patients that had kidney transplant from Georgetown. I am impressed with their care. My patients only wished they were closer for follow-up visits.

I particularly look forward to the opportunity to avail my patients of an expansion of a transplant program that can offer them access to two organ procurement networks, possibly shortening their waiting time to a life-saving liver transplant. Also, because kidney failure can be unfortunate sequelae of compromised liver function, it is also preferable that both of these programs be approved concurrently.

My patients also are aware of the substantial resources available at MGTI and would welcome the opportunity to have these services available in the state of Maryland, enabling greater continuity of care and follow up by their local providers as well as the opportunity to have family resources at hand.

Sincerely,

Jia Liu M.D.

Mid-Atlantic Nephrology Associates, P.A. Suzanne J. Przybyla, MBA Executive Director

Scott Hemmeter, CPA, MBA Chief Financial Officer

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Director of Clinical Services

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Heather Spoon, CRNP

Siga Vaskys, CRNP

March 31, 2017

Kevin R. McDonald

Chief, Certificate of Need

Maryland Health Cre Commission

4160 Patterson Avenue

Baltimore, MD 21215

Dear Mr. McDonald:

As the current director of inpatient dialysis services at the University of Maryland Midtown Campus and the former chairman & vice-chairman of the Maryland Kidney Commission, I am writing this letter to support approval of a Certificate of Need for a kidney transplant program at MedStar Franklin Square Medical Center. Accessibility to a transplant center the caliber of MedStar Georgetown Transplant Institute (MGTI) is highly desirable for the community in general. Many of my partners from Mid-Atlantic Nephrology Associates, the largest private group practice in the state of Maryland, also support this accessibility for their own patients.

Many of my CKD and ESRD patients are already aware of the substantial resources available at MGTI and would welcome the opportunity to have these services available in a location closer to home, enabling greater continuity of care and follow up by their local providers. Some of my patients have already experienced frustration with the current programs in the state of Maryland and the excessive wait times (> 5 years for these particular patients), and would appreciate the opportunity to be "double listed" in two different organ procurement areas. It would be my preference to refer my patients to the MGTI program for the reasons stated.

Sincerely.

Kenneth Yim MD

Mid-Atlantic Nephrology

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Suzanne I. Przybyla, MBA Executive Director

Scott Hemmeter, CPA, MBA Chief Financial Officer

Diane Powell
Director of Clinical Services

Scherry Cusic, CPC
Director of Billing Services

February 20, 2017

Navneet Ahuja, M.D.

Mid-Atlantic

Nephrology Associates, P.A.

Sarina Ahuja, M.D.

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Tatiana G. Smirnova, CRNP

Kevin R. McDonald

Chief, Certificate of Need

Maryland Health Cre Commission

4160 Patterson Avenue

Baltimore, MD 21215

Dear Mr. McDonald:

This letter is written in full support of the application by MedStar Health to expand liver and kidney transplantation services to MedStar Franklin Square Medical Center. I am well-aware of the full capabilities of MedStar Georgetown Transplant Institute and am confident in the capability of that staff to bring the same level of quality and expertise to our Baltimore community.

Because kidney failure can be unfortunate sequelae of compromised liver function, it is also preferable that both of these programs be approved concurrently.

My patients are also aware of the substantial resources available at MGTI and would welcome the opportunity to have these services available in a location closer to home, enabling greater continuity of care and follow up by their local providers. It would be my preference to refer my patients to this program for the reasons stated.

Sincerely,

ana MI

Akshay N. Amin, MD

 Suzanne J. Przybyla, MBA Executive Director

Scott Hemmeter, CPA, MBA Chief Financial Officer

Diane Powell Director of Clinical Services

Scherry Cusic, CPC Director of Billing Services

Navneet Ahuja, M.D.

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Heather Spoon, CRNP

Siga Vaskys, CRNP

March 22, 2017

Kevin R. McDonald

Chief, Certificate of Need

Maryland Health Care Commission

4160 Patterson Avenue

Baltimore, MD 21215

Dear Mr. McDonald:

As the President & CEO of Mid-Atlantic Nephrology Associates, P.A., a community-based nephrology practice of 34 nephrologists and 11 nurse practitioners who care for over 2,400 dialysis patients and 10,000 chronic kidney disease patients in the Greater Baltimore Area, I fully support the application by MedStar Health to expand kidney transplantation services to MedStar Franklin Square Medical Center. I am well aware of the comprehensive and high quality capabilities of the MedStar Georgetown Transplant Institute and feel the Greater Baltimore Community would greatly benefit from their presence and expertise.

One of the greatest advantages for our patients would be their ability to be "double listed" in two different organ procurement areas. Patients will have access to organs from Organ Procurement Organizations serving two distinct geographic areas ("Living Legacy Foundation" in Baltimore and "Washington Regional Transplant Community" in District of Columbia/Northern Virginia). Presently, due to a shortage of organs, the wait times are excessive for patients waiting for a kidney transplant and it is not uncommon for patients with End Stage Renal Disease (ESRD) on dialysis to die while waiting for a kidney transplant.

The presence of an additional transplant center in Baltimore will increase access to transplant care which is especially problematic for patients transplanted elsewhere who have now relocated to the Baltimore region. It is my experience that these patients have a difficult time obtaining appointments at the two existing Baltimore transplant programs.

I also believe that the presence of the Medstar Transplant Institute would lead to greater collaboration between the Transplant Institute and community nephrologists greatly enhancing the care of this vulnerable population. Patients

would also benefit from receiving comprehensive transplant services closer to their home in collaboration with their existing community providers.

I enthusiastically support the approval of a Certificate of Need for the opening of a Medstar Transplant Institute at Franklin Square Hospital.

Sincerely,

Paul Turer MD

President & CEO

Mid-Atlantic Nephrology Associates, P.A.

Suzanne J. Przybyła, MBA Executive Director

Scott Hemmeter, CPA, MBA Chief Financial Officer

Diane Powell Director of Clinical Services

Scherry Cusic, CPC Director of Billing Services

Navneet Ahuja, M.D.

Mid-Atlantic

Nephrology Associates, P.A.

March 23, 2017

Sarina Ahuja, M.D.

Akshay Amin, M.D. Kevin R, McDonald

Mary T. Behrens, M.D.

Chief, Certificate of Need

Anuradha Boddeti, M.D.

Maryland Health Care Commission

Eric M. Brown, M.D.

4160 Patterson Avenue

Nadia Chaudhri, M.D.

Baltimore, MD 21215

Ping-Hsin Chen, M.D.

Jennifer L. Eras, M.D.

Dear Mr. McDonald:

Robert A. Fuld, M.D.

Robert C. Greenwell, Jr., M.D.

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Rosemary Dodd, CRNP

Tetyana Lepley, CRNP

Danielle McCain, CRNP

Nichol L. O'Marr, CRNP

Jennifer R. Pullmann, CRNP

Tatiana G. Smirnova, CRNP

As a former internal medicine resident and nephrology fellow of Georgetown University Hospital, I am well aware of the excellent care provided there, and would welcome that level of expertise in my community. I therefore support the application by MedStar Health to expand kidney transplantation services to MedStar Franklin Square Medical Center. The comprehensive and innovative capabilities of MedStar Georgetown Transplant Institute are impressive, and I feel confident in the commitment of their staff to bring the same level of safety and quality to the Baltimore area. I am also aware of the substantial resources available at MGTI and would welcome the opportunity to have these services available in our area.

One of the greatest advantages to my patients of the presence of an additional transplant center in our area is that it would allow them to be "double listed." They would then have access to organs from two procurement organizations, "Living Legacy Foundation" in MD and "Washington Regional Transplant Community" in DC/northern VA. This would result in decreased wait times for kidney transplantation, which frequently can be many years.

I especially support giving my patients, who are covered under MedStar Health insurance plans, the ability to receive a full-range of transplant services closer to home and to the physicians and other providers from whom they receive their care. Maintaining continuity of care is essential in successfully managing these complex patients. This greater collaboration between the Transplant Institute and our community nephrologists would only enhance care. It is for these reasons that I am writing to support approval of a Certificate of Need for a kidney transplant program at MedStar Franklin Square Medical Center.

Sincerely,

Ping-Hsin Chen, MD

Parando

Mid-Atlantic Nephrology Associates, P.A.

Mid-Atlantic Nephrology Associates, P.A. Suzanne J. Przybyla, MBA **Executive Director**

Scott Hemmeter, CPA, MBA Chief Financial Officer

Diane Powell Director of Clinical Services

Scherry Cusic, CPC Director of Billing Services

Navneet Ahuja, M.D.

Akshay Amin, M.D.

Mary T. Behrens, M.D.

Kevin R. McDonald

July 20, 2017

Anuradha Boddeti, M.D.

Eric M. Brown, M.D.

Chief, Certificate of Need

4160 Patterson Avenue

Baltimore, MD 21215

Dear Mr. McDonald:

Ping - Hsin Chen, M.D.

Jennifer L. Eras, M.D.

Maryland Health Care Commission

Robert A. Fuld, M.D.

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I particularly look forward to the opportunity to avail my patients of an expansion of a transplant program that can offer them access to two organ procurement networks, possibly shortening their waiting time to a life-saving liver transplant. Also, because kidney failure can be unfortunate sequelae of compromised liver function, it is also preferable that both of these programs be approved concurrently.

My patients also are aware of the substantial resources available at MGTI and would welcome the opportunity to have these services available in the state of Maryland, enabling greater continuity of care and follow up by their local providers as well as the opportunity to have family resources at hand.

Sincerely,

Bashar Pharoan, MD 4744-A Ridge Road Baltimore, MD 21236

February 27, 2017

Kevin R. McDonald Chief, Certificate of Need Maryland Health Cre Commission 4160 Patterson Avenue Baltimore, MD 21215

Dear Mr. McDonald:

This letter is written in full support of the application by MedStar Health to expand liver and kidney transplantation services to MedStar Franklin Square Medical Center. I am well-aware of the full capabilities of MedStar Georgetown Transplant Institute and am confident in the capability of that staff to bring the same level of quality and expertise to our Baltimore community.

Because kidney failure can be unfortunate sequelae of compromised liver function, it is also preferable that both of these programs be approved concurrently.

My patients are also aware of the substantial resources available at MGTI and would welcome the opportunity to have these services available in a location closer to home, enabling greater continuity of care and follow up by their local providers. It would be my preference to refer my patients to this program for the reasons stated.

Singerely

Bashar Pharoan, MD



Dear Mr. McDonald:

This letter is written in full support of the application by MedStar Health to expand liver and kidney transplantation services to MedStar Franklin Square Medical Center (MFSMC). My practice and I are well-aware of the full capabilities of MedStar Georgetown Transplant Institute. The local evaluation clinic, established recently, has been a great advantage to both patients and physicians. I am confident in the capability of that staff to bring the same level of quality and expertise to MFSMC.

As a practicing gastroenterologist, in practice in the Frederick area for many years, I look forward to the opportunity to avail my patients of a program that can offer them access to two organ procurement networks, possibly shortening their waiting time to a life-saving liver transplant. Because kidney failure can be unfortunate sequelae of compromised liver function, it is also preferable that both of these programs be approved concurrently.

My patients also are aware of the substantial resources available at MGTI and would welcome the opportunity to have these services available in a second convenient location, enabling greater continuity of care and follow up by their local providers as well as the opportunity to have family resources at hand.

Sincerely,

Gordon Liss, M.D.



Dear Mr. McDonald:

This letter is written in full support of the application by MedStar Health to expand liver and kidney transplantation services to MedStar Franklin Square Medical Center (MFSMC). My practice and I are well-aware of the full capabilities of MedStar Georgetown Transplant Institute. The local evaluation clinic, established recently, has been a great advantage to both patients and physicians. I am confident in the capability of that staff to bring the same level of quality and expertise to MFSMC.

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My patients also are aware of the substantial resources available at MGTI and would welcome the opportunity to have these services available in a second convenient location, enabling greater continuity of care and follow up by their local providers as well as the opportunity to have family resources at hand.

Sincerely,

Carmen Hernandez, M.D.



Dear Mr. McDonald:

This letter is written in full support of the application by MedStar Health to expand liver and kidney transplantation services to MedStar Franklin Square Medical Center (MFSMC). My practice and I are well-aware of the full capabilities of MedStar Georgetown Transplant Institute. The local evaluation clinic, established recently, has been a great advantage to both patients and physicians. I am confident in the capability of that staff to bring the same level of quality and expertise to MFSMC.

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My patients also are aware of the substantial resources available at MGTI and would welcome the opportunity to have these services available in a second convenient location, enabling greater continuity of care and follow up by their local providers as well as the opportunity to have family resources at hand.

Sincerely,

Ali Husain, M.D.



Dear Mr. McDonald:

This letter is written in full support of the application by MedStar Health to expand liver and kidney transplantation services to MedStar Franklin Square Medical Center (MFSMC). My practice and I are well-aware of the full capabilities of MedStar Georgetown Transplant Institute. The local evaluation clinic, established recently, has been a great advantage to both patients and physicians. I am confident in the capability of that staff to bring the same level of quality and expertise to MFSMC.

As a practicing gastroenterologist, in practice in the Frederick area for many years, I look forward to the opportunity to avail my patients of a program that can offer them access to two organ procurement networks, possibly shortening their waiting time to a life-saving liver transplant. Because kidney failure can be unfortunate sequelae of compromised liver function, it is also preferable that both of these programs be approved concurrently.

My patients also are aware of the substantial resources available at MGTI and would welcome the opportunity to have these services available in a second convenient location, enabling greater continuity of care and follow up by their local providers as well as the opportunity to have family resources at hand.

Sincerely

Sean Hunt, M: Ex



Dear Mr. McDonald:

This letter is written in full support of the application by MedStar Health to expand liver and kidney transplantation services to MedStar Franklin Square Medical Center (MFSMC). My practice and I are well-aware of the full capabilities of MedStar Georgetown Transplant Institute. The local evaluation clinic, established recently, has been a great advantage to both patients and physicians. I am confident in the capability of that staff to bring the same level of quality and expertise to MFSMC.

As a practicing gastroenterologist, in practice in the Frederick area for many years, I look forward to the opportunity to avail my patients of a program that can offer them access to two organ procurement networks, possibly shortening their waiting time to a life-saving liver transplant. Because kidney failure can be unfortunate sequelae of compromised liver function, it is also preferable that both of these programs be approved concurrently.

My patients also are aware of the substantial resources available at MGTI and would welcome the opportunity to have these services available in a second convenient location, enabling greater continuity of care and follow up by their local providers as well as the opportunity to have family resources at hand.

Dawei Yang, M.D.



To Whom It May Concern:

I am writing to support approval of a Certificate of Need for liver and kidney transplant programs at MedStar Franklin Square Medical Center. Accessibility to a transplant center the caliber of MedStar Georgetown Transplant Institute is highly desirable for the community in general and my patients in particular.

I especially am supportive of offering patients covered under MedStar Health insurance plans the ability to receive a full-range of services closer to their homes and to the physicians and other providers with whom they receive their care. Maintaining continuity of care is absolutely essential in managing the health of our communities.

Sincerelly

Dawei Yang, M.D.

Dear Mr. McDonald:

This letter is written to support the application by MedStar Health to expand liver and kidney transplantation services to MedStar Franklin Square Medical Center. I am impressed by the full capabilities of MedStar Georgetown Transplant Institute and am confident in the capability of that staff to bring the same level of quality and expertise to our Baltimore community.

As a practicing gastroenterologist in the Baltimore area since 1976, I look forward to the opportunity to offer my patients access to two organ procurement networks, possibly shortening their waiting time to a life-saving liver transplant. Because kidney failure can be associated with compromised liver function, it is also preferable that both of these programs be approved concurrently.

My patients are aware of the excellent resources available at MGTI and would welcome the opportunity to have these services available in a location closer to home, enabling greater continuity of care and follow up by their local providers as well as the opportunity to have family resources at hand. I would want to refer my patients to this program for the collective reasons stated above.

Sincerely,

Dear Mr. McDonaid:

This letter is written in full support of the application by MedStar Health to expand liver and kidney transplantation services to MedStar Franklin Square Medical Center in Baltimore. As a practicing gastroenterologist in the southern Maryland corridor for a number of years, I am well-acquainted with the expertise of the MedStar Georgetown Transplant Institute and its physicians, and am confident in the capability of that staff to bring the same level of quality and expertise into the Baltimore community.

I particularly look forward to the opportunity to avail my patients of an expansion of a transplant program that can offer them access to two organ procurement networks, possibly shortening their waiting time to a life-saving liver transplant. Also, because kidney failure can be unfortunate sequelae of compromised liver function, it is also preferable that both of these programs be approved concurrently.

My patients also are aware of the substantial resources available at MGTI and would welcome the opportunity to have these services available in the state of Maryland, enabling greater continuity of care and follow up by their local providers as well as the opportunity to have family resources at hand.

Sincerely,

Syed Owais Hasan, MD

Physician

Gastroenterology/Hepatology

Waldorf, MD

To: Kevin R. McDonald

Chief, Certificate of Need

Maryland Health Care Commission

4160 Paterson Avenue

Baltimore, MD 21215

From: Richard L. Gelfand, M.D.

Dear Mr. McDonald,

It has recently come to my attention that MedStar Georgetown Transplant Institute has applie to expand services to MedStar Franklin Square Medical Center. This would enable both liver and kidne transplants to be available at this center. I am writing in strong support of this application.

I have been a practicing gastroenterologist/hepatologist in the Maryland area for over for over 30 years. I have treated many patients from the Baltimore area and have direct first hand knowledge of the care provided by the Transplant team at Medstar Georgetown. I have found them to provide the highest level of care and to the great benefit of my Patients. Having them available in the Baltimore ar would be fulfilling an important need for many patients:

I would be glad to discuss further any additional information that you may require.

Sincerely,

Richard Gelfand, MD

Dear Mr. McDonald:

This letter is written in full support of the application by MedStar Health to expand liver and kidney transplantation services to MedStar Franklin Square Medical Center in Baltimore. As a practicing gastroenterologist in the southern Maryland corridor for a number of years, I am well-acquainted with the expertise of the MedStar Georgetown Transplant Institute and its physicians, and am confident in the capability of that staff to bring the same level of quality and expertise into the Baltimore community.

I particularly look forward to the opportunity to avail my patients of an expansion of a transplant program that can offer them access to two organ procurement networks, possibly shortening their waiting time to a life-saving liver transplant. Also, because kidney failure can be unfortunate sequelae of compromised liver function, it is also preferable that both of these programs be approved concurrently.

My patients also are aware of the substantial resources available at MGTI and would welcome the opportunity to have these services available in the state of Maryland, enabling greater continuity of care and follow up by their local providers as well as the opportunity to have family resources at hand.

Sincerely,

Syed Owais Hasan, MD

Physician

Gastroenterology/Hepatology

Waldorf, MD

Bashar Pharoan, MD 4744-A Ridge Road Baltimore, MD 21236

February 27, 2017

Kevin R. McDonald Chief, Certificate of Need Maryland Health Cre Commission 4160 Patterson Avenue Baltimore, MD 21215

Dear Mr. McDonald:

This letter is written in full support of the application by MedStar Health to expand liver and kidney transplantation services to MedStar Franklin Square Medical Center. I am well-aware of the full capabilities of MedStar Georgetown Transplant Institute and am confident in the capability of that staff to bring the same level of quality and expertise to our Baltimore community.

Because kidney failure can be unfortunate sequelae of compromised liver function, it is also preferable that both of these programs be approved concurrently.

My patients are also aware of the substantial resources available at MGTI and would welcome the opportunity to have these services available in a location closer to home, enabling greater continuity of care and follow up by their local providers. It would be my preference to refer my patients to this program for the reasons stated.

Sincerely

Bashar Pharoan, MD

Valaparambil K Sivan, MD 9106 Philadelphia Road, Ste. 214 Baltimore, MD 21237

February 27, 2017

Kevin R. McDonald Chief, Certificate of Need Maryland Health Cre Commission 4160 Patterson Avenue Baltimore, MD 21215

Dear Mr. McDonald:

This letter is written in full support of the application by MedStar Health to expand liver and kidney transplantation services to MedStar Franklin Square Medical Center. I am well-aware of the full capabilities of MedStar Georgetown Transplant Institute and am confident in the capability of that staff to bring the same level of quality and expertise to our Baltimore community.

Because kidney failure can be unfortunate sequelae of compromised liver function, it is also preferable that both of these programs be approved concurrently.

My patients are also aware of the substantial resources available at MGTI and would welcome the opportunity to have these services available in a location closer to home, enabling greater continuity of care and follow up by their local providers. It would be my preference to refer my patients to this program for the reasons stated.

Sincerely,

Valaparambil K. Sivan, MD

Valopaxam til Sodom Maj

Gastroenterologist

Dear Mr. McDonald:

I am writing in full support of the application by MedStar Health to expand liver and kidney transplantation services to MedStar Franklin Square Medical Center in Baltimore. As a practicing nephrologist in the community, I would relish the opportunity to refer my patients to a transplant program that can provide access to two organ procurement networks, possibly shortening their waiting time for a life-saving kidney transplant.

Also, because kidney failure can be a sequelae of compromised liver function, it is preferable that both liver and kidney transplant programs be approved concurrently.

Lastly, I would look forward to offering patients covered under MedStar Health insurance plans the ability to receive a full range of transplant services closer to their homes and within their network of other healthcare providers. Maintaining continuity of care is absolutely essential in managing the health of our communities.

Sincerely,

Eric M. Brown, M.D.



1300 Bellona Avenue Suite B Lutherville, MD 21093 410-583-0300 PHONE 410-583-0306 FAX www.medstarhealth.org

John A. Covington, MD Linda E. Rosenthal, MD, FACP

Kevin R. McDonald Chief, Certificate of Need Maryland Health Cre Commission 4160 Patterson Avenue Baltimore, MD 21215

Dear Mr. McDonald:

I am writing to support approval of a Certificate of Need for liver and kidney transplant programs at MedStar Franklin Square Medical Center. Accessibility to a transplant center the caliber of MedStar Georgetown Transplant Institute is highly desirable for the community in general and my patients in particular.

I especially am supportive of offering patients covered under MedStar Health insurance plans the ability to receive a full-range of services closer to their homes and to the physicians and other providers with whom they receive their care. Maintaining continuity of care is absolutely essential in managing the health of our communities.

Sincerely,

John Covington, MD

Knowledge and Compassion
Focused on You



1300 Bellona Avenue Suite B Lutherville, MD 21093 410-583-0300 PHONE 410-583-0306 FAX www.medstarhealth.org

John A. Covington, MD Linda E. Rosenthal, MD, FACP

Kevin R. McDonald Chief, Certificate of Need Maryland Health Cre Commission 4160 Patterson Avenue Baltimore, MD 21215

Dear Mr. McDonald:

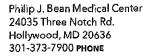
This letter is written in full support of the application by MedStar Health to expand liver and kidney transplantation services to MedStar Franklin Square Medical Center. I am well-aware of the full capabilities of MedStar Georgetown Transplant Institute and am confident in the capability of that staff to bring the same level of quality and expertise to our Baltimore community.

Because kidney failure can be unfortunate sequelae of compromised liver function, it is also preferable that both of these programs be approved concurrently.

My patients are also aware of the substantial resources available at MGTI and would welcome the opportunity to have these services available in a location closer to home, enabling greater continuity of care and follow up by their local providers. It would be my preference to refer my patients to this program for the reasons stated.

Linda E. Rosenthal , MD, FACP

Knowledge and Compassion





Dear Mr. McDonald:

This letter is written in full support of the application by MedStar Health to expand liver and kidney transplantation services to MedStar Franklin Square Medical Center. I am well-aware of the full capabilities of MedStar Georgetown Transplant Institute (MGTI) and am confident in the capability of that staff to bring the same level of quality and expertise to our Baltimore community.

As a practicing gastroenterologist, in practice in the Southern Maryland area for many years, I look forward to the opportunity to avail my patients of a program that can offer them access to two organ procurement networks, possibly shortening their waiting time to a life-saving liver transplant. Because kidney failure can be unfortunate sequelae of compromised liver function, it is also preferable that both of these programs be approved concurrently.

My patients also are aware of the substantial resources available at MGTI and would welcome the opportunity to have these services available in a location closer to home, enabling greater continuity of care and follow up by their local providers as well as the opportunity to have family resources at hand.

It would be my preference to refer my patients to this program for the collective reasons stated.

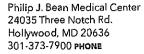
Sincerely,

Nayan R Shah, MD, FACG

Medical Director Tri-Endoscopy Center-Hollywood

Gastroenterologist

Knowledge and Compassion





Dear Mr. McDonald:

This letter is written in full support of the application by MedStar Health to expand liver and kidney transplantation services to MedStar Franklin Square Medical Center. Having trained at Medstar Georgetown University Hospital in internal medicine and then completing my fellowship training in gastroenterology there as well, I am intimately aware of the full capabilities of MedStar Georgetown Transplant Institute. In addition, I have seen the quality of care and remarkable continuity the Transplant Institute has provided my patients as a gastroenterologist in an underserved area in our state of Maryland. I am confident in the capability of that staff to bring the same level of quality and expertise to our Baltimore community.

As a practicing gastroenterologist in a multi-speciality group, I look forward to the opportunity to avail my patients of a program that can offer them access to two organ procurement networks, possibly shortening their waiting time to a life-saving liver transplant and at the same time maintaining continuity of care with my nephrology partners. Because kidney failure can be unfortunate sequelae of compromised liver function, it is also preferable that both of these programs be approved concurrently.

My patients are aware of the substantial resources available at MedStar Georgetown Transplant Institute on a first hand basis and would welcome the opportunity to have these services available in a location closer to home. I believe this will enable greater continuity of care and provide an avenue for more consistent follow up by their local providers and an opportunity to have family resources available more readily. I look forward to the opportunity to refer my patients to this program.

Sincerely,

Nimesh Khatri, MD

Director of Gastroenterology, Medstar Shah Medical Group - Waldorf

Medical Director, Medstar Shah Medical Group - Waldorf

Medical Director, Tri-County Endoscopy Center - Waldorf

Knowledge and Compassion

July 21, 2017

Kevin R. McDonald Chief, Certificate of Need Maryland Health Care Commission 4160 Patterson Avenue Baltimore, MD 21215

Dear Mr. McDonald:

This letter is written in full support of the application by MedStar Health to expand liver and kidney transplantation services to MedStar Franklin Square Medical Center. I am well-aware of the full capabilities of MedStar Georgetown Transplant Institute and am confident in the capability of that staff to bring the same level of quality and expertise to our Baltimore community.

Having been practicing Nephrology in Baltimore city for 14 years, I fully understand that this patient population has low transplant rate and requires more education and pre and post transplant coordinated care. I see a need for another transplant center in Baltimore city.

Being a medical director for Davita Downtown dialysis unit, my center had tremendous difficulty getting the transplant educators from current two transplant centers in Baltimore to my dialysis unit for transplant education for the past several years. There is clearly a need to fill the gap.

My patients are also aware of the substantial resources available at MGTI and would welcome the opportunity to have these services available in a location closer to home, enabling greater continuity of care and follow up by their local providers. It would be my preference to refer my patients to this program for the reasons stated.

Sincerely,

Wei Lu, MD., PhD., FASN MetroRenal Associates 821 N. Eutaw Street, Suite 407 Baltimore, MD 21201 Tel: 4104391332, Fax 4104391335



9000 Franklin Square Dr. Baltimore, MD 21237 443-777-2475 PHONE 443-777-6362 FAX MedStarFranklin.org

The Center for Digestive Disease

2/14/2017

Kevin R. McDonald
Chief, Certificate of Need
Maryland Health Cre Commission
4160 Patterson Avenue
Baltimore, MD 21215

Dear Mr. McDonald:

As chief of the Center for Digestive Disease at MedStar Franklin Square Medical Center I write this letter with highly enthusiastic support and great anticipation in consideration of the Certificate of need for expansion of liver and kidney transplant services to our institution. In the current environment where regulatory forces are encouraging the concept of accountable care organizations with a distributive network of care, this initiative is all the more important. Despite our enhanced digital communication environment, accurate reporting of patient healthcare information across systems is poorly performed and remains a perennial obstacle to safe care. This has ramification that also affect the cost of care. Too often, due to inadequate information, repetitive testing is performed, increasing risk and cost. Therefore, it is vital in a large system such as ours, that the highest level of care can be afforded all the patients in our system in their local environment, obviating the need for patients to access more than one system.

I am well-aware of the full capabilities of MedStar Georgetown Transplant Institute and am confident in the capability of that staff to bring the same level of quality and expertise to our Baltimore community. Because kidney failure can be unfortunate sequelae of compromised liver function, it is also preferable that both of these programs be approved concurrently.

My patients are also aware of the substantial resources available at MGTI and would welcome the opportunity to have these services available in a location closer to home, enabling greater continuity of care and follow up by their local providers. It would be my preference to refer my patients to this program for the reasons stated.

Sincerely,

A. Steven Fleisher MD

Chief of Gastroenterology.

Medstar Franklin Square Medical Center.

Knowledge and Compassion



DEPARTMENT OF FAMILY MEDICINE

February 14, 2017

Kevin R. McDonald Chief, Certificate of Need Maryland Health Cre Commission 4160 Patterson Avenue Baltimore, MD 21215

Dear Mr. McDonald:

This letter is written in full support of the application by MedStar Health to expand liver and kidney transplantation services to MedStar Franklin Square Medical Center. I am confident in the capability of the MedStar Georgetown Transplant Institute staff to bring the same level of quality and expertise to our Baltimore community that they currently provide in their area.

Because kidney failure can be unfortunate sequelae of compromised liver function, it is also preferable that both of these programs be approved concurrently.

Our Family Health Center is a busy primary care clinic across the street from MedStar Franklin Square Medical Center, with over 30,000 annual patient visits. Our patients with end stage liver and/or kidney disease would benefit greatly from these services. They would be able to receive the services without geographic barriers, and the transitions of care between the ambulatory and inpatient transplant services and our site for their ongoing primary care needs will be enhanced. It would be my preference to refer my patients to this program for all of the reasons stated. In addition, we are a family medicine residency training site and the availability of transplant specialists and services on our campus will further enhance the education of these residents, some of whom will stay in our area after their training and become additional physicians referring patients for these transplant services.

Sincerely,

Melly Goodell, MD

Chair, Department of Family Medicine MedStar Franklin Square Medical Center

Knowledge and Compassion



9000 Franklin Square Dr. Baltimore, MD 21237 443-777-2475 PHONE 443-777-6362 FAX MedStarFranklin.org

The Center for Digestive Disease

Kevin R. McDonald Chief, Certificate of Need Maryland Health Cre Commission 4160 Patterson Avenue Baltimore, MD 21215

Dear Mr. McDonald:

I am writing to support approval of a Certificate of Need for liver and kidney transplant programs at MedStar Franklin Square Medical Center. Accessibility to a transplant center the caliber of MedStar Georgetown Transplant Institute is highly desirable for the community in general and my patients in particular.

I especially am supportive of offering patients covered under MedStar Health insurance plans the ability to receive a full-range of services closer to their homes and to the physicians and other providers with whom they receive their care. Maintaining continuity of care is absolutely essential in managing the health of our communities.

Sincerely,

Weiming Yan. MD

Knowledge and Compassion



9000 Franklin Square Dr. Baltimore, MD 21237 443-777-2475 PHONE 443-777-6362 FAX MedStarFranklin.org

The Center for Digestive Disease

Kevin R. McDonald Chief, Certificate of Need Maryland Health Cre Commission 4160 Patterson Avenue Baltimore, MD 21215

Dear Mr. McDonald:

This letter is written in full support of the application by MedStar Health to expand liver and kidney transplantation services to MedStar Franklin Square Medical Center. I am well-aware of the full capabilities of MedStar Georgetown Transplant Institute and am confident in the capability of that staff to bring the same level of quality and expertise to our Baltimore community.

Because kidney failure can be unfortunate sequelae of compromised liver function, it is also preferable that both of these programs be approved concurrently.

My patients are also aware of the substantial resources available at MGTI and would welcome the opportunity to have these services available in a location closer to home, enabling greater continuity of care and follow up by their local providers. It would be my preference to refer my patients to this program for the reasons stated.

Singerely,

Abhinav Sankineni, MD

Knowledge and Compassion



MedStar Good Samaritan Hospital MedStar Union Memorial Hospital Department of Medicine Russell Morgan Building, Suite 500 Baltimore, Maryland 21239 443-444-4811 PHONE 410-323-1794 TTY 443-444-4258 FAX medstargoodsam.org

Dana H. Frank, MD, FACP Chair, Department of Medicine

Assistant Professor of Medicine John Hopkins University School of Medicine

Kevin R. McDonald Chief, Certificate of Need Maryland Health Cre Commission 4160 Patterson Avenue Baltimore, MD 21215

Dear Mr. McDonald:

This letter is written in full support of the application by MedStar Health to expand liver and kidney transplantation services to MedStar Franklin Square Medical Center. I am well-aware of the full capabilities of MedStar Georgetown Transplant Institute and am confident in the capability of that staff to bring the same level of quality and expertise to our Baltimore community.

Because kidney failure can be unfortunate sequelae of compromised liver function, it is also preferable that both of these programs be approved concurrently.

My patients are also aware of the substantial resources available at MGTI and would welcome the opportunity to have these services available in a location closer to home, enabling greater continuity of care and follow up by their local providers. It would be my preference to refer my patients to this program for the reasons stated.

Dana Frank, MD FACP

Chairman of MedStar Good Samaritan Hospital and MedStar Union Memorial Hospital

Knowledge and Compassion



5601 Loch Raven Boulevard Baltimore, MD 21239 443-444-8000 PHONE 410-323-1794 TTY 443-444-4100 FIND-A-DOC goodsam-md.org

July 18, 2017

Kevin R. McDonald, Chief Certificate of Need Maryland Health Care Commission 4160 Patterson Avenue Baltimore, MD 21215

Dear Mr. McDonald:

This letter is written in full support of the application by MedStar Health to expand liver and kidney transplantation services to MedStar Franklin Square Medical Center. I am well-aware of the full capabilities of MedStar Georgetown Transplant Institute and am confident in the capability of that staff to bring the same level of quality and expertise to our Baltimore community. Because kidney failure can be unfortunate sequelae of compromised liver function, it is also preferable that both of these programs be approved concurrently.

I am especially supportive of offering patients covered under MedStar Health Insurance plans the ability to receive full range of services closer to their comes and to the physicians and other providers with whom they receive their care. Maintaining continuity of care is absolutely essential in managing the health of our communities.

Sincerely,

Mártin L. Binstock, MD

Vice President-Medical Affairs

MLB/jr

Knowledge and Compassion Focused on You



July 19, 2017

To Whom it May Concern:

I am writing to support approval of a Certificate of Need for liver and kidney transplant programs at MedStar Franklin Square Medical Center. Accessibility to a transplant center the caliber of MedStar Georgetown Transplant Institute is highly desirable for the community in general and my patients in particular.

In particular, I am supportive of offering patients covered under MedStar Health insurance plans the ability to receive a full-range of services closer to their homes and the physicians and other providers with whom they receive their care. Maintaining continuity of care is absolutely essential in managing the health of our communities.

Sincerely,

Shams Quazi, MD

Medical Director-Inpatient Medicine MedStar Good Samaritan Hospital MedStar Union Memorial Hospital

Knowledge and Compassion Focused on You



July 18, 2017

To Whom It May Concern:

I am writing to support approval of a Certificate of Need for liver and kidney transplant programs at MedStar Franklin Square Medical Center. Accessibility to a transplant center the caliber of MedStar Georgetown Transplant Institute is highly desirable for the community in general and my patients in particular.

In particular, I am supportive of offering patients covered under MedStar Health insurance plans the ability to receive a full-range of services closer to their homes and the physicians and other providers with whom they receive their care. Maintaining continuity of care is absolutely essential in managing the health of our communities.

Sincerely,

Knowledge and Compassion Focused on You



July 19, 2017

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I am writing to support approval of a Certificate of Need for liver and kidney transplant programs at MedStar Franklin Square Medical Center. Accessibility to a transplant center the caliber of MedStar Georgetown Transplant Institute is highly desirable for the community in general and my patients in particular.

In particular, I am supportive of offering patients covered under MedStar Health insurance plans the ability to receive a full-range of services closer to their homes and the physicians and other providers with whom they receive their care. Maintaining continuity of care is absolutely essential in managing the health of our communities.

Sincerely,

Dana Frank, MD

Chairman-Department of Medicine MedStar Good Samaritan Hospital MedStar Union Memorial Hospital



July 19, 2017

To Whom It May Concern:

I am writing to support approval of a Certificate of Need for liver and kidney transplant programs at MedStar Franklin Square Medical Center. Accessibility to a transplant center the caliber of MedStar Georgetown Transplant Institute is highly desirable for the community in general and my patients in particular.

In particular, I am supportive of offering patients covered under MedStar Health insurance plans the ability to receive a full-range of services closer to their homes and the physicians and other providers with whom they receive their care. Maintaining continuity of care is absolutely essential in managing the health of our communities.

Sincerely. C. Bayer ms.

Chandralekha Banerjee, MD

Chief-Division of Infectious Disease



July 19, 2017

To Whom It May Concern:

I am writing to support approval of a Certificate of Need for liver and kidney transplant programs at MedStar Franklin Square Medical Center. Accessibility to a transplant center the caliber of MedStar Georgetown Transplant Institute is highly desirable for the community in general and my patients in particular.

In particular, I am supportive of offering patients covered under MedStar Health insurance plans the ability to receive a full-range of services closer to their homes and the physicians and other providers with whom they receive their care. Maintaining continuity of care is absolutely essential in managing the health of our communities.

Sincerely,

Jeremy Weiner, MD

Vice Chairman-Department of Surgey



July 18, 2017

To Whom It May Concern:

I am writing to support approval of a Certificate of Need for liver and kidney transplant programs at MedStar Franklin Square Medical Center. Accessibility to a transplant center the caliber of MedStar Georgetown Transplant Institute is highly desirable for the community in general and my patients in particular.

In particular, I am supportive of offering patients covered under MedStar Health insurance plans the ability to receive a full-range of services closer to their homes and the physicians and other providers with whom they receive their care. Maintaining continuity of care is absolutely essential in managing the health of our communities.

Sincerely,

we man

Knowledge and Compassion

Focused on You



July 19, 2017

To Whom It May Concern:

I am writing to support approval of a Certificate of Need for liver and kidney transplant programs at MedStar Franklin Square Medical Center. Accessibility to a transplant center the caliber of MedStar Georgetown Transplant Institute is highly desirable for the community in general and my patients in particular.

In particular, I am supportive of offering patients covered under MedStar Health insurance plans the ability to receive a full-range of services closer to their homes and the physicians and other providers with whom they receive their care. Maintaining continuity of care is absolutely essential in managing the health of our communities.

Sincerely,

Moira Larsen, MD

Chairman-Department of Pathology MedStar Good Samaritan Hospital MedStar Union Memorial Hospital

Knowledge and Compassion Focused on You



July 19, 2017

To Whom It May Concern:

I am writing to support approval of a Certificate of Need for liver and kidney transplant programs at MedStar Franklin Square Medical Center. Accessibility to a transplant center the caliber of MedStar Georgetown Transplant Institute is highly desirable for the community in general and my patients in particular.

In particular, I am supportive of offering patients covered under MedStar Health insurance plans the ability to receive a full-range of services closer to their homes and the physicians and other providers with whom they receive their care. Maintaining continuity of care is absolutely essential in managing the health of our communities.

Sincerely,

Kevin Scruggs, MD

Chairman-Department of Emergency Medicine



July 19, 2017

To Whom It May Concern:

I am writing to support approval of a Certificate of Need for liver and kidney transplant programs at MedStar Franklin Square Medical Center. Accessibility to a transplant center the caliber of MedStar Georgetown Transplant Institute is highly desirable for the community in general and my patients in particular.

In particular, I am supportive of offering patients covered under MedStar Health insurance plans the ability to receive a full-range of services closer to their homes and the physicians and other providers with whom they receive their care. Maintaining continuity of care is absolutely essential in managing the health of our communities.

Sincerely,

Michelle Germain, MD

Chief-Division of Gynecology



To Whom It May Concern:

I am writing to support approval of a Certificate of Need for liver and kidney transplant programs at MedStar Franklin Square Medical Center. Accessibility to a transplant center the caliber of MedStar Georgetown Transplant Institute is highly desirable for the community in general and my patients in particular.

I especially am supportive of offering patients covered under MedStar Health insurance plans the ability to receive a full-range of services closer to their homes and to the physicians and other providers with whom they receive their care. Maintaining continuity of care is absolutely essential in managing the health of our communities.

Sincerely,

Bernard H. Ravitz MD, CHCQM -PHYADV PAC-CDI
Physician Advisor, Medical Director Observation Services.
e-mail- bernard.ravitz@medstar.net
Office- 443-444-3926
Mobile- 443-797-4645
3W46, 3rd Floor main hospital.
Baltimore, Maryland 21239



Taylor Medical Group

22 West Road Towson, MD 21204-2388 Phone: (410) 823-3600

Fax: (410) 823-3605

July 18, 2017

To Whom It May Concern:

I am writing to support approval of a Certificate of Need for liver and kidney transplant programs at MedStar Franklin Square Medical Center. Accessibility to a transplant center the caliber of MedStar Georgetown Transplant Institute is highly desirable for the community in general and my patients in particular.

I especially am supportive of offering patients covered under MedStar Health insurance plans the ability to receive a full-range of services closer to their homes and to the physicians and other providers with whom they receive their care. Maintaining continuity of care is absolutely essential in managing the health of our communities.

Sincerely,

Richard L. Taylor, M.D., F.A.A.N.



Franklin Square Cancer Center at Loch Raven Campus

July 19, 2	2017
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To Whom It May Concern:

This letter is written in full support of the application by MedStar Health to expand liver and kidney transplantation services to MedStar Franklin Square Medical Center. I am well-aware of the full capabilities of MedStar Georgetown Transplant Institute and am confident in the capability of that staff to bring the same level of quality and expertise to our Baltimore community.

My patients are also aware of the substantial resources available at MGTI and would welcome the opportunity to have these services available at a location closer to home, enabling greater continuity of care and follow up by their local providers.

Sincerely,

Charles A Padgett, M.D.

Franklin Square Cancer Center at Loch Raven Campus

Russell Morgan Building, Suite 103, 5601 Loch Raven Boulevard, Baltimore, MD 21239-2905 phone: 443 444 3991 fax: 443 444 3998

• Union Memorial Hospital

Johnson Professional Building, Suite 107, 201 East University Parkway 21239-2905 phone: 410 554 6505 fax: 410 554 6788



July 19, 2017

To Whom It May Concern:

I am writing to support approval of a Certificate of Need for liver and kidney transplant programs at MedStar Franklin Square Medical Center. Accessibility to a transplant center the caliber of MedStar Georgetown Transplant Institute is highly desirable for the community in general and my patients in particular.

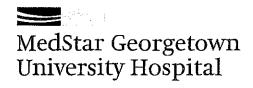
In particular, I am supportive of offering patients covered under MedStar Health insurance plans the ability to receive a full-range of services closer to their homes and the physicians and other providers with whom they receive their care. Maintaining continuity of care is absolutely essential in managing the health of our communities.

Sincerely,

Carlton Sexton, MD

Chairman-Radiology Department

Knowledge and Compassion **Focused on You**



Kevin R. McDonald Chief, Certificate of Need Maryland Health Care Commission 4160 Patterson Avenue Baltimore, MD 21215

Dear Mr. McDonald:

3800 Reservoir Road, NW Washington, DC 20007-2113 202-444-8541 PHONE 877-303-1462 FAX MedStarGeorgetown.org

Department of Medicine
Division of Gastroenterology

Stanley B. Benjamin, MD, FACP Kathy P. Bull-Henry, MD John E. Carroll, MD Walid Chalhoub, MD Aline Charabaty Pishvaian, MD Nadim G. Haddad, MD James H. Lewis, MD, FACP Thomas Loughney, MD Mark C. Mattar, MD Caren S. Palese, MD Shervin Shafa, MD

As an active participating member of the Medstar Southern Maryland Hospital Center (MSMH) physician staff, and the site director of Gastroenterology at MSMH, I am writing this letter in full support of the application by MedStar Health to expand liver and kidney transplantation services to MedStar Franklin Square Medical Center in Baltimore. As a graduate of the Medstar Georgetown University Hospital system, and a practicing gastroenterologist in the southern Maryland corridor, I am well-acquainted with the expertise of the MedStar Georgetown Transplant Institute and its physicians, and am confident in the capability of that staff to bring the same level of quality and expertise into the Baltimore community.

The acute health care needs of the residents of Maryland are best served with facilities that are ready for the growing demands of the field of organ transplantation. I particularly look forward to the opportunity to avail my patients of an expansion of a transplant program that can offer them access to two organ procurement networks, possibly shortening their waiting time to a life-saving liver transplant. Also, because kidney failure can be unfortunate sequelae of compromised liver function, it is also preferable that both of these programs be approved concurrently.

My patients also are aware of the substantial resources available at MGTI and would welcome the opportunity to have these services available in the state of Maryland, enabling greater continuity of care and follow up by their local providers as well as the opportunity to have family resources at hand.

Sincerely.

Walid Chalhoub, MD

Knowledge and Compassion

Focused on You

MARYLAND KIDNEY GROUP, PA

RENAL & HYPERTENSIVE MEDICINE 6830 HOSPITAL DRIVE, STE: 204 BALTIMORE, MD 21237 TELEPHONE# 443-559-5063 FAX# 443-559-5078

KHALID AL-TALIB, M.D., FACP, FASN AIMAN SHAMMAS, M.D., FASN IRFAN SHUKRULLAH, M.D., FASN DIPTI PATEL, M.D. EDWARD L. BIRD, MPAS, PA-C

July 5, 2017

Kevin R. McDonald Chief, Certificate of Need Maryland Health Care Commission 4160 Patterson Avenue Baltimore, MD 21215

Dear Mr. McDonald:

On behalf of Maryland Kidney Group, P.A. and the providers listed above, I'm writing to support the approval of a Certificate of Need for liver and kidney transplant programs at Medstar Franklin Square Medical Center. Accessibility to a transplant program brings colossal benefits to our patients in the community by possibly shortening their waiting time to a life-saving transplant.

I feel very strongly that brining a transplant program to the Franklin Square community will allow patients to receive a full-range of services closer to home and maintain the continuity of care in managing their health. We as a group whole heartily support the approval of a Certificate of Need and hope for a favorable outcome.

Sincerely,

Khalid Al-Talib, M.D., F.A.C.P., F.A.S.N.

CEO and President of Maryland Kidney Group, PA

Chief, Section of Nephrology & Director of inpatient dialysis and renal services, Medstar Franklin Square Medical Center Medical Director, Fresinius Medical care

To Whom It May Concern:

I am writing to support approval of a Certificate of Need for liver and kidney transplant programs at MedStar Franklin Square Medical Center. Accessibility to a transplant center the caliber of MedStar Georgetown Transplant Institute is highly desirable for the community in general and my patients in particular.

I especially am supportive of offering patients covered under MedStar Health insurance plans the ability to receive a full-range of services closer to their homes and to the physicians and other providers with whom they receive their care. Maintaining continuity of care is absolutely essential in managing the health of our communities.

Sincerely,

Valaparambil K Sivan, MD 9106 Philadelphia Road, Ste. 214 Baltimore, MD 21237

February 27, 2017

Kevin R. McDonald Chief, Certificate of Need Maryland Health Cre Commission 4160 Patterson Avenue Baltimore, MD 21215

Dear Mr. McDonald:

This letter is written in full support of the application by MedStar Health to expand liver and kidney transplantation services to MedStar Franklin Square Medical Center. I am well-aware of the full capabilities of MedStar Georgetown Transplant Institute and am confident in the capability of that staff to bring the same level of quality and expertise to our Baltimore community.

Because kidney failure can be unfortunate sequelae of compromised liver function, it is also preferable that both of these programs be approved concurrently.

My patients are also aware of the substantial resources available at MGTI and would welcome the opportunity to have these services available in a location closer to home, enabling greater continuity of care and follow up by their local providers. It would be my preference to refer my patients to this program for the reasons stated.

Sincerely,

Valaparambil K. Sivan, MD

Valoponom til Sodom Hoj

Gastroenterologist

Letters of Support Patients Letters

Kevin R. McDonald Chief, Certificate of Need Maryland Health Care Commission 4160 Patterson Avenue Baltimore, MD 21215

Dear Mr. McDonald:

I am writing to express my sincere recommendation that you approve the Certificate of Need application from MedStar Georgetown Transplant Institute (MGTI) to expand its liver transplantation program to MedStar Franklin Square Medical Center (MFSMC). As a longstanding patient at MFSMC that is currently on the MGTI Waitlist, I would like to continue my care locally with the MGTI team. Additionally, having a transplant program at MFSMC would allow me access to organ offers in two organ banks thus increasing the number of organ offers I could receive. I will continue to trust my care to Dr. Thomas Faust and the team MFSMC. Having the transplant program itself on-site at MFSMC would be of great reassurance to me and my family – it is very important to us to receive our care in our local community as much as possible.

It is my recommendation that you approve a new transplant facility at MedStar Franklin Square Medical Center for the good of future residents of the Baltimore community who want to have access to these fine services.

Respectfully,

Joanna Ganson 19 PICKENS CT

NOTTINGHAM, MD 21236

Kevin R. McDonald Chief, Certificate of Need Maryland Health Care Commission 4160 Patterson Avenue Baltimore, MD 21215

Dear Mr. McDonald:

I am writing to express my sincere recommendation that you approve the Certificate of Need application from MedStar Georgetown Transplant Institute (MGTI) to expand its liver transplantation program to MedStar Franklin Square Medical Center (MFSMC). As a longstanding patient at MFSMC that is currently on the MGTI Waitlist, I would like to continue my care locally with the MGTI team. Additionally, having a transplant program at MFSMC would allow me access to organ offers in two organ banks thus increasing the number of organ offers I could receive. I will continue to trust my care to Dr. Thomas Faust and the team MFSMC. Having the transplant program itself on-site at MFSMC would be of great reassurance to me and my family – it is very important to us to receive our care in our local community as much as possible.

It is my recommendation that you approve a new transplant facility at MedStar Franklin Square Medical Center for the good of future residents of the Baltimore community who want to have access to these fine services.

Respectfully,

Lydia Cancel

35 CHELMSFORD CT

MIDDLE RIVER, MD 21220

Lydia Cancel

Kevin R. McDonald Chief, Certificate of Need Maryland Health Care Commission 4160 Patterson Avenue Baltimore, MD 21215

Dear Mr. McDonald:

I am writing to express my sincere recommendation that you approve the Certificate of Need application from MedStar Georgetown Transplant Institute (MGTI) to expand its liver transplantation program to MedStar Franklin Square Medical Center (MFSMC). As a longstanding patient at MFSMC that is currently on the MGTI Waitlist, I would like to continue my care locally with the MGTI team. Additionally, having a transplant program at MFSMC would allow me access to organ offers in two organ banks thus increasing the number of organ offers I could receive. I will continue to trust my care to Dr. Thomas Faust and the team MFSMC. Having the transplant program itself on-site at MFSMC would be of great reassurance to me and my family – it is very important to us to receive our care in our local community as much as possible.

It is my recommendation that you approve a new transplant facility at MedStar Franklin Square Medical Center for the good of future residents of the Baltimore community who want to have access to these fine services.

Respectfully,

Douglas Sawyers

608 CROMWELL STREET BROOKLYN, MD 21225

Kevin R. McDonald Chief, Certificate of Need Maryland Health Care Commission 4160 Patterson Avenue Baltimore, MD 21215

Dear Mr. McDonald:

I am writing to express my sincere recommendation that you approve the Certificate of Need application from MedStar Georgetown Transplant Institute (MGTI) to expand its liver transplantation program to MedStar Franklin Square Medical Center (MFSMC). As a longstanding patient at MFSMC that is currently on the MGTI Waitlist, I would like to continue my care locally with the MGTI team. Additionally, having a transplant program at MFSMC would allow me access to organ offers in two organ banks thus increasing the number of organ offers I could receive. I will continue to trust my care to Dr. Thomas Faust and the team MFSMC. Having the transplant program itself on-site at MFSMC would be of great reassurance to me and my family – it is very important to us to receive our care in our local community as much as possible.

It is my recommendation that you approve a new transplant facility at MedStar Franklin Square Medical Center for the good of future residents of the Baltimore community who want to have access to these fine services.

Respectfully,

Thelma Uzzell

138 WILLIAM WADE AVE

DUNDALK, MD 21222

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Kevin R. McDonald Chief, Certificate of Need Maryland Health Care Commission 4160 Patterson Avenue Baltimore, MD 21215

Dear Mr. McDonald:

I am writing to express my sincere recommendation that you approve the Certificate of Need application from MedStar Georgetown Transplant Institute (MGTI) to expand its liver transplantation program to MedStar Franklin Square Medical Center (MFSMC). As a longstanding patient at MFSMC that is currently on the MGTI Waitlist, I would like to continue my care locally with the MGTI team. Additionally, having a transplant program at MFSMC would allow me access to organ offers in two organ banks thus increasing the number of organ offers I could receive. I will continue to trust my care to Dr. Thomas Faust and the team MFSMC. Having the transplant program itself on-site at MFSMC would be of great reassurance to me and my family – it is very important to us to receive our care in our local community as much as possible.

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Respectfully,

Rhett Myers
901 OAKDENE RD

MIDDLE RIVER, MD21220

Kevin R. McDonald Chief, Certificate of Need Maryland Health Care Commission 4160 Patterson Avenue Baltimore, MD 21215

Dear Mr. McDonald:

I am writing to express my sincere recommendation that you approve the Certificate of Need application from MedStar Georgetown Transplant Institute (MGTI) to expand its liver transplantation program to MedStar Franklin Square Medical Center (MFSMC). As a longstanding patient at MFSMC who recently received a liver transplant at MGTI, it was such a great benefit to be able to be evaluated first closer to home and then have access to the fine program at MGTI. I am doing well and have a long life ahead thanks to the staff at MGTI. Having the transplant program itself on-site at MFSMC would be of great reassurance to me and my family – it is very important to us to receive our care in our local community as much as possible.

It is my recommendation that you approve a new transplant facility at MedStar Franklin Square Medical Center for the good of future residents of the Baltimore community who want to have access to these fine services.

Respectfully,

William Devaugh, JR.

135 LYNDALE AVE

NOTTINGHAM, MD 21236

Kevin R. McDonald Chief, Certificate of Need Maryland Health Care Commission 4160 Patterson Avenue Baltimore, MD 21215

Dear Mr. McDonald:

I am writing to express my sincere recommendation that you approve the Certificate of Need application from MedStar Georgetown Transplant Institute (MGTI) to expand its liver transplantation program to MedStar Franklin Square Medical Center (MFSMC). As a longstanding patient at MFSMC that is currently on the MGTI Waitlist, I would like to continue my care locally with the MGTI team. Additionally, having a transplant program at MFSMC would allow me access to organ offers in two organ banks thus increasing the number of organ offers I could receive. I will continue to trust my care to Dr. Thomas Faust and the team MFSMC. Having the transplant program itself on-site at MFSMC would be of great reassurance to me and my family – it is very important to us to receive our care in our local community as much as possible.

It is my recommendation that you approve a new transplant facility at MedStar Franklin Square Medical Center for the good of future residents of the Baltimore community who want to have access to these fine services.

Respectfully,

James Gurney

1214 SUGARWOOD CIRCLE APT C

ESSEX, MD 21221

Kevin R. McDonald Chief, Certificate of Need Maryland Health Care Commission 4160 Patterson Avenue Baltimore, MD 21215

Dear Mr. McDonald:

I am writing to express my sincere recommendation that you approve the Certificate of Need application from MedStar Georgetown Transplant Institute (MGTI) to expand its liver transplantation program to MedStar Franklin Square Medical Center (MFSMC). As a longstanding patient at MFSMC that is currently on the MGTI Waitlist, I would like to continue my care locally with the MGTI team. Additionally, having a transplant program at MFSMC would allow me access to organ offers in two organ banks thus increasing the number of organ offers I could receive. I will continue to trust my care to Dr. Thomas Faust and the team MFSMC. Having the transplant program itself on-site at MFSMC would be of great reassurance to me and my family – it is very important to us to receive our care in our local community as much as possible.

It is my recommendation that you approve a new transplant facility at MedStar Franklin Square Medical Center for the good of future residents of the Baltimore community who want to have access to these fine services.

Respectfully,

Michael Davis

202 WOODLAND AVE

APT C2

DUNDALK, MD 21222

Kevin R. McDonald Chief, Certificate of Need Maryland Health Care Commission 4160 Patterson Avenue Baltimore, MD 21215

Dear Mr. McDonald:

I am writing to express my sincere recommendation that you approve the Certificate of Need application from MedStar Georgetown Transplant Institute (MGTI) to expand its liver transplantation program to MedStar Franklin Square Medical Center (MFSMC). As a longstanding patient at MFSMC that is currently on the MGTI Waitlist, I would like to continue my care locally with the MGTI team. Additionally, having a transplant program at MFSMC would allow me access to organ offers in two organ banks thus increasing the number of organ offers I could receive. I will continue to trust my care to Dr. Thomas Faust and the team MFSMC. Having the transplant program itself on-site at MFSMC would be of great reassurance to me and my family – it is very important to us to receive our care in our local community as much as possible.

It is my recommendation that you approve a new transplant facility at MedStar Franklin Square Medical Center for the good of future residents of the Baltimore community who want to have access to these fine services.

Respectfully

David May

1823 TYLER RD

DUNDALK, MD 21222

Kevin R. McDonald Chief, Certificate of Need Maryland Health Care Commission 4160 Patterson Avenue Baltimore, MD 21215

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Respectfully,

Gerry Andreasik 8305 GLEN ROAD

PARKVILLE, MD 21234

dy W. Clarkersit

Kevin R. McDonald Chief, Certificate of Need Maryland Health Care Commission 4160 Patterson Avenue Baltimore, MD 21215

Dear Mr. McDonald:

I am writing to express my sincere recommendation that you approve the Certificate of Need application from MedStar Georgetown Transplant Institute (MGTI) to expand its liver transplantation program to MedStar Franklin Square Medical Center (MFSMC). As a longstanding patient at MFSMC that is currently on the MGTI Waitlist, I would like to continue my care locally with the MGTI team. Additionally, having a transplant program at MFSMC would allow me access to organ offers in two organ banks thus increasing the number of organ offers I could receive. I will continue to trust my care to Dr. Thomas Faust and the team MFSMC. Having the transplant program itself on-site at MFSMC would be of great reassurance to me and my family – it is very important to us to receive our care in our local community as much as possible.

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Respectfully,

Deborah Cianchetta 1213 JANET DR EDGEWOOD, MD 21040

Kevin R. McDonald Chief, Certificate of Need Maryland Health Care Commission 4160 Patterson Avenue Baltimore, MD 21215

Dear Mr. McDonald:

I am writing to express my sincere recommendation that you approve the Certificate of Need application from MedStar Georgetown Transplant Institute (MGTI) to expand its liver transplantation program to MedStar Franklin Square Medical Center (MFSMC). As a longstanding patient at MFSMC who recently received a liver transplant at MGTI, it was such a great benefit to be able to be evaluated first closer to home and then have access to the fine program at MGTI. I am doing well and have a long life ahead thanks to the staff at MGTI. Having the transplant program itself on-site at MFSMC would be of great reassurance to me and my family – it is very important to us to receive our care in our local community as much as possible.

It is my recommendation that you approve a new transplant facility at MedStar Franklin Square Medical Center for the good of future residents of the Baltimore community who want to have access to these fine services.

Respectfully,

Glenn McLaughlin
5123 TERRACE DRIVE

NOTTINGHAM, MD 21236

Kevin R. McDonald Chief, Certificate of Need Maryland Health Care Commission 4160 Patterson Avenue Baltimore, MD 21215

Dear Mr. McDonald:

I am writing to express my sincere recommendation that you approve the Certificate of Need application from MedStar Georgetown Transplant Institute (MGTI) to expand its liver transplantation program to MedStar Franklin Square Medical Center (MFSMC). As a longstanding patient at MFSMC who recently received a liver transplant at MGTI, it was such a great benefit to be able to be evaluated first closer to home and then have access to the fine program at MGTI. I am doing well and have a long life ahead thanks to the staff at MGTI. Having the transplant program itself on-site at MFSMC would be of great reassurance to me and my family – it is very important to us to receive our care in our local community as much as possible.

It is my recommendation that you approve a new transplant facility at MedStar Franklin Square Medical Center for the good of future residents of the Baltimore community who want to have access to these fine services.

Respectfully,

Douglas Welch
7959 EASTDALE ROAD
BALTIMORE, MD 21224

Doughos Welch

Kevin R. McDonald Chief, Certificate of Need Maryland Health Care Commission 4160 Patterson Avenue Baltimore, MD 21215

Dear Mr. McDonald:

I am writing to express my sincere recommendation that you approve the Certificate of Need application from MedStar Georgetown Transplant Institute (MGTI) to expand its liver transplantation program to MedStar Franklin Square Medical Center (MFSMC). As a longstanding patient at MFSMC who recently received a liver transplant at MGTI, it was such a great benefit to be able to be evaluated first closer to home and then have access to the fine program at MGTI. I am doing well and have a long life ahead thanks to the staff at MGTI. Having the transplant program itself on-site at MFSMC would be of great reassurance to me and my family – it is very important to us to receive our care in our local community as much as possible.

It is my recommendation that you approve a new transplant facility at MedStar Franklin Square Medical Center for the good of future residents of the Baltimore community who want to have access to these fine services.

Respectfully,

Brenda Eckstein

2915 PEMWOOD COURT

BEL AIR, MD 21015